

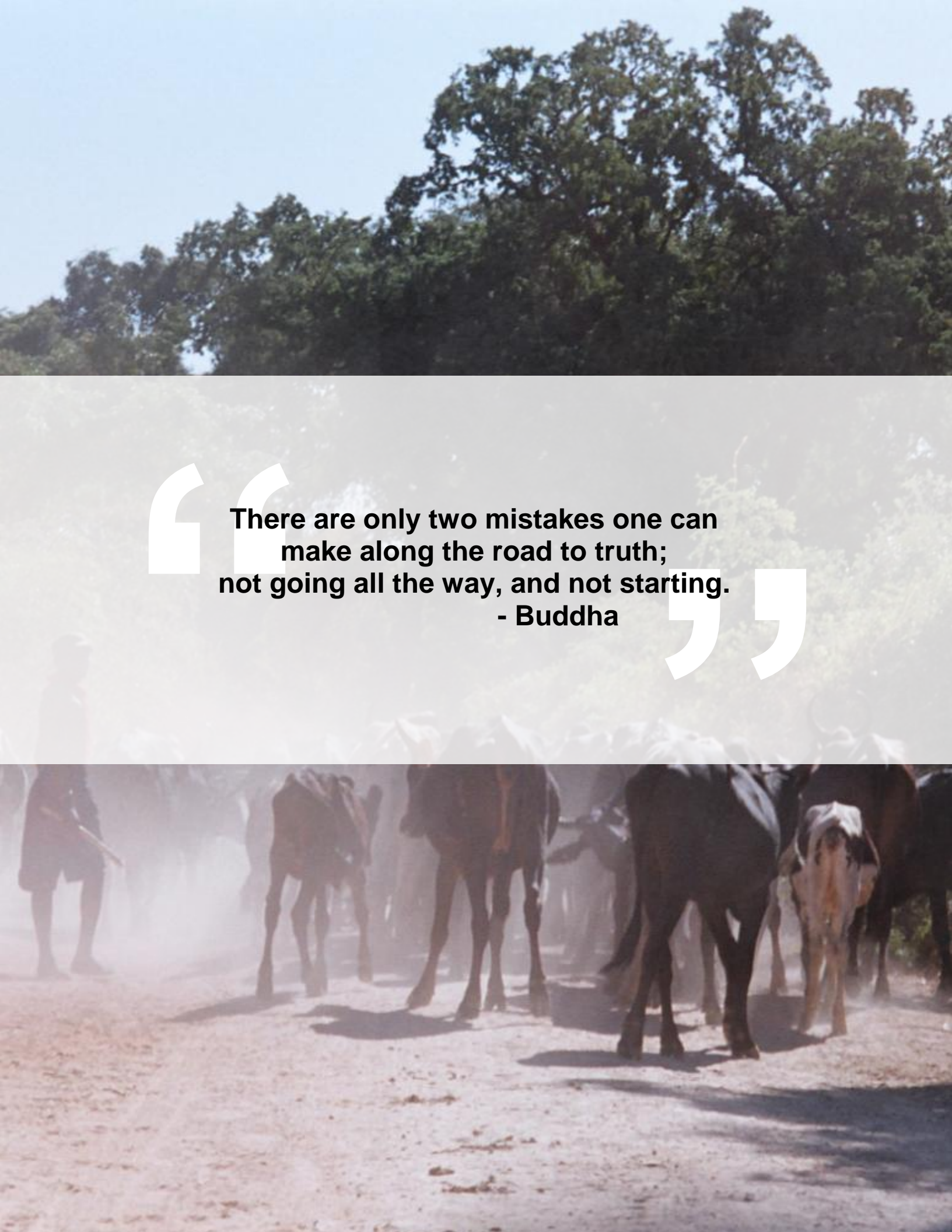
SCOUTS CANADA
International Development Project

MADAGASCAR 2012



It starts with Scouts.

Tout commence
avec les Scouts.

A photograph of a herd of oxen on a dirt road. A person is visible on the left, herding the animals. The scene is set against a backdrop of large, leafy trees under a clear blue sky. The image is partially obscured by a semi-transparent white overlay containing text and quotation marks.

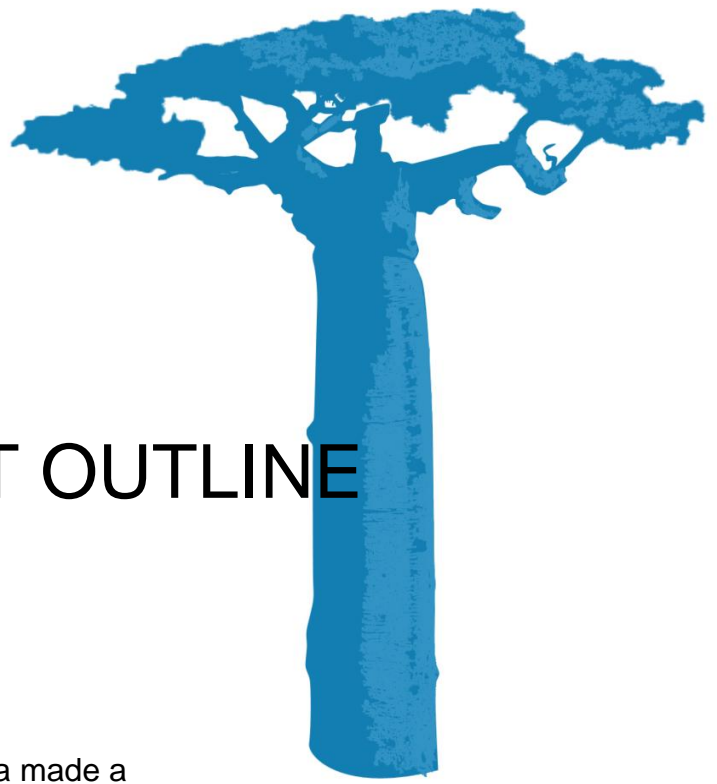
**There are only two mistakes one can
make along the road to truth;
not going all the way, and not starting.
- Buddha**



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PROJECT OUTLINE

INTRODUCTION

In 2008, Scouts Canada made a promise to the village of Ambato Boeni, Madagascar. Together, we would work to dig fresh water wells, build school facilities and provide electricity. In January 2009, a coup d'état and ensuing civil unrest forced Scouts Canada to postpone the project indefinitely. The time has finally come to follow through with our promise. With democratic elections taking place, a peace agreement signed and clearance from the Canadian Department of Foreign Affairs and International Trade, Scouts Canada can now accept applications for the positions of Youth Participant and Adult Patrol Advisor. Application forms will be accepted until 5 January 2012.

Why is this project so important? When three members of Scouts Canada visited Ambato Boeni in 2008, they learned of the community's three priorities. Two of them specifically targeted major causes of poverty: fresh water

from wells and a school facility to help educate the area youth, particularly girls, who will soon be able to board at the school. The third though, was for a source of electricity for a community light to help mothers and families do housework (and soon homework!) after dark. The sun sets quickly and early in Madagascar, so working after dark is not easy. In 2008, Ambato Boeni outlined their priorities: **Life, Learning and Light**. Now is the time to achieve them.

This August, 19 youth and six adults will travel to Ambato Boeni to work with the local community of the Troisième Quartier to build the school facilities. The wells were completed by the community following fundraising efforts by Scouts Canada in Tri-Shores Council in 2009. The project will take place in the three weeks directly following a five



day Contingent Pre-Camp in August of 2012. The departure dates will be confirmed a little bit closer to August as flight schedules and prices will vary until that time. By applying to this project, members agree to participate *entirely* in the pre-camp and project, totalling between 26 and 28 days (depending on travel time).

The cost per person (not including airfare) will be \$1,200 for youth and \$1,000 for adults. Flight arrangements will be made by Scouts Canada (including any flights required to get you to the Pre-Camp) and it is expected that the total cost of participation, including airfare for youth and

adults will be between \$3,500 and \$4,000.

CONTINGENT STRUCTURE & SELECTION

The Contingent for Madagascar 2012 will be structured on a Patrol system, being composed of two patrols, each having nine youth, including one elected Patrol Leader and one elected Assistant Patrol Leader. Each Patrol will also have one Adult Patrol Advisor, who will be mainly responsible for the dissemination of information prior to departure.

The Contingent will have a leadership team composed of one Youth Contingent Leader,

one Adult Contingent Advisor, one Adult Project Advisor, one Adult Medical Advisor and one Adult Contingent Administrator. The Contingent will therefore consist of 19 youth and six adults: 25 members. This group will be composed of *no more than 25% returning youth from past projects*. Due to the nature of the project, this ratio will not be imposed on adult advisors, but an open application process will be conducted for Patrol Advisors.

In addition to the Scouts Canada volunteers, an external project management professional, and member of the Project Management Institute, Miss Silke Schaefer, has volunteered her



time to work with the Contingent Leadership to improve the efficiency of the project. This assistance will be reflected in the output of the project, in particular in the proposed Guide to International Development. Miss Schaefer however does not intend to travel to Madagascar with the Contingent.

Selection of Contingent members will be based on an application form created by the Contingent Leadership and will be graded objectively using a scoring rubric. Applicants will also be asked to complete a Personal Value Statement (PVS) survey, but this will not be used in any way in the evaluation of applicants. The PVS will be used after selection

to determine who will be best suited for particular roles, as well as to help build more cohesive patrols. Participants and their parents/guardians will also need to sign the Participant Code of Conduct included with the application form.

TRAINING

Formal training will take place over the five days leading up to departure for Madagascar at a Scouts Canada property near the airport of departure. The objective of this training will be two-fold. First, group activities and challenges will provide each Patrol an opportunity to learn how to work together, which will be incredibly important in

Madagascar. Secondly, the Contingent will have the opportunity to gain more knowledge of the causes and effects of poverty, and the benefits education can bring to a community. In essence, they will learn why this project is necessary, and what the benefits will be for Ambato Boeni.

In addition, throughout the preparation phase of the project, regular communication will exist, providing information and advice to participants, advisors, parents/guardians and Scouts Canada.

PROJECT SCOPE & RESOURCES



The main aspect of the project will be construction at the school facility, in particular the facilities to house girls travelling from out of town for school. A budget for construction was drawn up in 2008, including engineering and a funds transfer fee imposed in Madagascar. This will be reworked with more current cost estimates, but as of 2008, the budget was \$25 000 CAD. The engineering plans for the school facilities, particularly the girls' boarding facility will be made available upon completion.

All plans were produced in Madagascar by a Malagasy architect. This was done to ensure the plans were as relevant and sustainable as they could possibly be.

PROJECT OUTPUT

School Facilities

This is the main objective of the project and will be its primary measure of success. This goal assumes the continuing safety and security of the Contingent, which will at all times be the factor influencing all decisions.

Final Report

This will serve as a retrospective guide to the project and its preparations. It will outline what was done, how successful it was and will make recommendations for future projects to Madagascar in particular and conducted by Scouts Canada in general. This report will be directed in part by participant feedback following the project. The Final Report will be submitted along with the Guide to International Development (below) and will mark the end of the project for all members.

Scouts Canada Guide to International Development

This document will outline the general steps necessary to complete an International Development Project through Scouts Canada. The Guide will endeavour to make projects more easily accessible to more members of Scouts Canada, cementing Scouts Canada's role as the national leader in youth development. International Development, like so many other things, *Starts with Scouts*. The Guide will be submitted along with the Final Report, marking the end of the Madagascar Project, after nearly six years, for all members.



MADAGASCAR 2012 Preliminary Budget

Expenses	Amount
Airfare (approx \$2,800/person)	\$70,000.00
Insurance (Travel and health: \$45/person)	\$1,125.00
Contingent ware(1 t-shirt, 1 long-sleeved t-shirt, 2 crests, 1 scarf/person)	\$1,160.00
Program Activities in Madagascar	
National Park weekend (\$75/person)	\$1,875.00
Additional Program (\$90/person)	\$2,250.00
Transportation to pre-camp and to departure airport	\$3,000.00
Visas (\$110/person)	\$2,750.00
Transportation in Madagascar	\$5,000.00
Departure Tax (\$10/person)	\$250.00
Food and Accommodations (\$10/person/day)	\$5,250.00
Project Materials, Engineering and funds transfer fee	\$25,000.00
Pre-Camp Budget	\$2,500.00
Gifts and thank you cards	\$300.00
SUBTOTAL	\$117,910.00
+ Contingency Fund	\$6,000.00
TOTAL EXPENSES	\$126,460.00

Revenue	Amount
Canadian Scout Brotherhood Fund Grant	\$25,000.00
Base Youth Participant Fees (\$1200/person)	\$22,800.00
Base Adult Advisor Fees (\$1000/person)	\$6,000.00
Transportation Payments (in addition to base fees)	\$73,000.00
TOTAL REVENUE	\$126,800.00

Note: All airfare costs will be expensed directly to participants according to actual costs. Final costs therefore will almost certainly fluctuate, but will not affect project surplus/deficit.





PROJECT ADMINISTRATION



COMMUNICATION WITH AMBATO BOENI

The Contingent has the luxury of having a community liaison in the person of Father Alfredo Ramanandraibe, who is studying in Montreal and is a native of Mahajanga (one hour northwest of Ambato Boeni). His regular contact with Ambato Boeni will prove invaluable throughout the course of this project. In addition, a working relationship was formed between Scouts Canada and the village of Ambato Boeni in 2008 when three members visited in preparation for the original plans for this project. Communication will be almost entirely through email, through Fr Alfredo, who will be our primary source of local knowledge and understanding, and has offered to accompany the Contingent throughout Madagascar (as he did during the 2008 site visit).

LOGISTICS IN MADAGASCAR

Because this project was almost entirely planned in 2008, quite a lot of the logistical details have already been worked out. One major change though comes due to the civil unrest in Madagascar in 2009, which forced the project's postponement. Since that time, poverty has become more intense than in the past. This has led to a surge in highway robbery. For this reason, in the interest of the safety and security of the Contingent, *there will be no plans to travel on any stretch of rural highway for any extended period of time.* While plans originally had been to drive from Antananarivo to Ambato Boeni, which would take 12 hours and would certainly be completed partially at night, the plan now

is to fly directly into Mahajanga from mainland Africa and take a day or two to adjust to the change in climate and time zone before continuing to Ambato Boeni.

To travel from Mahajanga to Ambato Boeni, the Contingent will rent either a bus, or two or three large vans for transportation. Malagasy drivers will be available to ensure the safety of the Contingent. These vehicles will be available again when the Contingent participates in cultural or tourist activities away from Ambato Boeni.

While in Ambato Boeni, the local church has offered its facilities to the Contingent including bunks (with mosquito netting), washroom facilities, shower stalls (bucket showers), a kitchen and dining hall.

The final two or three days will be spent in Mahajanga where there are two options of accommodations for the Contingent. A contact of Fr Alfredo has offered the use of a secure convent and Fr Alfredo's extended family has offered the use of their secure compound. In all cases, the Contingent will be hosted within the confines of a secure facility (walls, locking gate, locking buildings, locking rooms and, in Mahajanga, with security guards). While there is not a specific risk involved in staying in these areas, heightened poverty translates into heightened

desperation, for which we must be prepared.

RISK MANAGEMENT & EMERGENCY PREPAREDNESS

In addition to the logistical plans already mentioned, education is going to be key for risk management. Youth will be

instructed on ways of reducing risk by not showing signs of wealth, travelling in groups and staying to areas known to be safe. They will learn how to stay healthy and what to avoid (animals, un-bottled water, etc). Program will be quite strict and no youth or adult will be allowed to venture around without the



accompaniment of a local guide. The Canadian Consulate in Antananarivo will be aware of the Contingent travelling around the country and constant contact will be kept in order to stay up to date on any possible security concerns.

The Contingent Medical Advisor will be responsible for ensuring all members are safe and healthy throughout the project. Ideally this person will be a paramedic, nurse or doctor with experience working in dynamic and developing environments.

A Risk Management Plan has been developed and is being submitted to Scouts Canada

along with this proposal and is further available upon request.

TIMELINE FOR COMPLETION

The project is set to take place in August 2012. It will run for a full three weeks from the time of departure from Canada to the time of return. Prior to departure, the Contingent will participate in five days of training and orientation in Canada at a Scouts Canada property near the airport of departure. Since this may be the first time members of the Contingent are working together, the leadership team will reserve the right to exclude any participant from travel for reasons

concerning the safety and security of the group as a whole, or that individual participant specifically at any point leading up to and including the duration of the project.

Youth and adult applications will be accepted from the time of announcement of the project until 5 January, 2012. On 15 January, the Contingent will be announced and all successful applicants will be notified and will be sent a welcome package with pertinent information to help them start their preparations.





RESPONSIBILITIES

Scouts Canada's Role

Scouts Canada will provide two important functions. First, the National Office will serve as the official mailing address of the project to receive all forms, documentation and materials. Iain Tait will be available to pick up all materials received. Second, as in the past, they will be responsible for making flight arrangements on behalf of all participants. This is to enable larger bookings to happen in a timelier manner.

Patrol Advisor Role

Patrol Advisors will be responsible for helping the youth

prepare for the project and ensuring that youth come properly prepared to the pre-camp. Once at the Pre-camp and while in Madagascar, the Patrol Advisors will work with the elected Youth Patrol Leader and Assistant Patrol Leader to ensure the smooth operation of the Contingent in general, and their Patrol in particular.

Youth Participant Responsibilities

Youth participants will have the responsibility of ensuring that all preparations are completed, including obtaining a passport, getting any necessary immunizations, meeting all deadlines throughout the

preparation stage of the project, and reading all materials that is sent to them from the Contingent Leadership Team.

Project Contacts

The key contacts for Madagascar 2012 will be Bernie Avery and Iain Tait in advisor roles and Creighton Avery as Youth Contingent Leader.



The following timeline shows the milestones for Contingent members throughout the course of preparations. There will be many reminders and information updates throughout the course of the preparation phase of the project. A complete schedule of information distribution will be available upon the formation of the Contingent.

 MADAGASCAR 2012 Project Timeline	
Milestone	Date
Risk Management Plan Available	7 Nov 2011
Applications Available and Open	15 Nov 2011
Applications Closed	5 Jan 2012
Contingent Announced, Welcome Package Distributed to all Members	15 Jan 2012
First Payment Due (\$1500)	1 Mar 2012
Contingent Ware Order Forms Due	1 Mar 2012
Health History Form due	15 Mar 2012
Proof of Passport Due (copy of information page)	1 Apr 2012
Second Payment Due (\$1500)	1 May 2012
Passports to be express-posted to Ottawa for travel visa	Approx 15 Jun
Third Payment Due (approx. \$1000 for youth, \$800 for adults)	15 Jun 2012
Pre-camp Begins	Approx 5 Aug
Depart for Madagascar	Approx 9 Aug
Return from Madagascar	Approx 30 Aug

NOTE: With payments being made over the course of project preparation, refunds will only be available up to the amount not yet spent in the participant's name. For example, once Contingent Ware has been ordered, participants who leave the project would receive all funds remaining (in addition to the actual Contingent Ware purchased). The same will be applied to the purchase of airfare on behalf of the participant. Exceptions will be allowed for reasons permitted by travel cancellation insurance.



*On our honour,
we promised*



It starts with Scouts.

Tout commence
avec les Scouts.